



# Earnings Report

Q2 | August 8, 2023

#### Safe Harbor Statement

The presentation includes "forward-looking" statements that are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the statements. Statements that are not statements of historical facts are forward-looking statements and are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Words such as "estimate," "guidance," "outlook," "project," "planned," "contemplate," "potential," "possible," "proposed," "intend," "believe," "anticipate," "expect," "may," "will," "would," "should," "could," and similar expressions are intended to identify forward-looking statements. All statements other than statements of historical facts included in this presentation are forward looking statements. Forward-looking statements are based on the Company's current expectations and assumptions regarding its business, the economy and other future conditions. 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Important factors that could cause actual results to differ materially from the Company's expectations include: existing and unknown future limitations on the ability of the Company's direct and indirect subsidiaries to make their cash flow available to the Company for payments on the Company's indebtedness or other purposes; global demands for bio-fuels and grain and oilseed commodities, which have exhibited volatility, and can impact the cost of feed for cattle, hogs and poultry, thus affecting available rendering feedstock and selling prices for the Company's products; reductions in raw material volumes available to the Company due to weak margins in the meat production industry as a result of higher feed costs, reduced consumer demand or other factors, reduced volume from food service establishments, or otherwise; reduced demand for animal feed; reduced finished product prices, including a decline in fat and used cooking oil finished product prices; changes to worldwide government policies relating to renewable fuels and greenhouse gas ("GHG") emissions that adversely affect programs like the U.S. government's renewable fuel standard, low carbon fuel standards ("LCFS") and tax credits for biofuels both in the United States and abroad; possible product recall resulting from developments relating to the discovery of unauthorized adulterations to food or food additives; the occurrence of 2009 H1N1 flu (initially known as "Swine Flu"), highly pathogenic strains of avian influenza (collectively known as "Bird Flu"), severe acute respiratory syndrome ("SARS"), bovine spongiform encephalopathy (or "BSE"), porcine epidemic diarrhea ("PED") or other diseases associated with animal origin in the United States or elsewhere, such as the outbreak of African Swine Fever in China and elsewhere; the occurrence of pandemics, epidemics or disease outbreaks, such as the COVID-19 outbreak; unanticipated costs and/or reductions in raw material volumes related to the Company's compliance with the existing or unforeseen new U.S. or foreign (including, without limitation, China) regulations (including new or modified animal feed, Bird Flu, SARS, PED, BSE or ASF or similar or unanticipated regulations) affecting the industries in which the Company operates or its value added products; risks associated with the DGD Joint Venture, including possible unanticipated operating disruptions, a decline in margins on the products produced by the DGD Joint Venture and issues relating to the announced SAF upgrade project; risks and uncertainties relating to international sales and operations, including imposition of tariffs, quotas, trade barriers and other trade protections imposed by foreign countries; tax changes, such as the introduction of a global minimum tax; difficulties or a significant disruption in the Company's information systems or failure to implement new systems and software successfully; risks relating to possible third party claims of intellectual property infringement; increased contributions to the Company's pension and benefit plans, including multiemployer and employer-sponsored defined benefit pension plans as required by legislation, regulation or other applicable U.S. or foreign law or resulting from a U.S. mass withdrawal event; bad debt write-offs; loss of or failure to obtain necessary permits and registrations; continued or escalated conflict in the Middle East, North Korea, Ukraine or elsewhere, including the Russia-Ukraine war; uncertainty regarding the exit of the U.K. from the European Union; and/or unfavorable export or import markets. These factors, coupled with volatile prices for natural gas and diesel fuel, inflation rates, climate conditions, currency exchange fluctuations, general performance of the U.S. and global economies, disturbances in world financial, credit, commodities and stock markets, such as the recent turmoil in the world banking markets, and any decline in consumer confidence and discretionary spending, including the inability of consumers and companies to obtain credit due to lack of liquidity in the financial markets, among others, could cause actual results to vary materially from the forward-looking statements included in this report or negatively impact the Company's results of operations. Among other things, future profitability may be affected by the Company's ability to grow its business, which faces competition from companies that may have substantially greater resources than the Company. The Company's announced share repurchase program may be suspended or discontinued at any time and purchases of shares under the program are subject to market conditions and other factors, which are likely to change from time to time. For more detailed discussion of these factors and other risks and uncertainties regarding the Company, its business and the industries in which it operations, see the Company's filings with the SEC, including the Risk Factors discussion in Item 1A of Part I of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2022. The Company cautions readers that all forward-looking statements speak only as of the date made, and the Company undertakes no obligation to update any forwardlooking statements, whether as a result of changes in circumstances, new events or otherwise.

## Q2 2023 Business Highlights

Solid Financial Performance	Q2 - 2023
Net Sales	\$1,757.6 million
Net Income	\$252.4 million
EPS Diluted	\$1.55
Combined Adjusted EBITDA*	\$508.3 million
Global Ingredients EBITDA	\$260.9 million
Feed Ingredients EBITDA	\$187.5 million
Food Ingredients EBITDA	\$71.3 million
Fuel Ingredients EBITDA	\$270.2 million
Share Repurchase Program	\$9.1 million

\*Combined adjusted EBITDA excluding Gelnex negative impact ~\$526.8 million

- A leader in sustainability
  - Published Sustainability Progress Report
  - Achieved water goal, 3 years early
  - Decreased global emissions by 8% per unit of raw material processed
  - Reported Scope 3 emissions
  - Improved S&P Global Ratings ESG Evaluation

#### • A leader in renewable energy

- Celebrated 10 years of renewable diesel production
- Sustainable aviation fuel unit construction underway
- A leader in continued growth
  - Announced agreement with Butterball for new poultry rendering plant in Mt. Olive, North Carolina

### **Record Quarterly Earnings – Driven by Vertical Strength**

In millions, except per share	Q2-2023	Q2-2022	% variance	YTD 2023	YTD 2022	% variance
Net Sales	\$1,757.6	\$1,650.2	6.5%	\$3,548.8	\$3,016.5	17.6%
Gross Margin	\$397.9	\$418.7	(5.0%)	\$822.1	\$764.4	7.5%
Gross Margin %	22.6%	25.4%	(11%)	23.2%	25.3%	(8.3%)
Net Income	\$252.4	\$202.0	25.0%	\$438.2	\$390.0	12.4%
EPS Diluted	\$1.55	\$1.23	26.0%	\$2.69	\$2.37	13.5%

EBITDA In millions	Q2-2023	Q2-2022	% variance	YTD 2023	YTD 2022	% variance
Feed	\$187.5	\$242.1	(22.6%)	\$400.6	\$420.2	(4.7%)
Food*	\$71.3	\$65.4	9.0%	\$144.5	\$123.1	17.4%
Fuel (1)	\$270.2	\$110.8	143.9%	\$423.8	\$220.8	91.9%
Corporate	<u>(\$20.7)</u>	<u>(\$15.8)</u>	(31.0%)	<u>(\$42.2)</u>	<u>(\$30.9)</u>	(37.0%)
Total combined adjusted EBITDA	<u>\$508.3</u>	<u>\$402.6</u>	26.3%	<u>\$926.7</u>	<u>\$733.2</u>	26.4%

\*Excluding the \$18.5 million Gelnex purchase accounting inventory negative impact, Food Segment adjusted EBITDA for Q2 would be \$89.8 million and \$163.0 million YTD 2023 (1) Includes Fuel Segment EBITDA and Darling's share of DGD EBITDA

Balance Sheet									
In millions, except ratio data	As of 7/1/2023	As of 12/31/2022							
Cash (including restricted)	\$111.8	\$127.3							
Revolver availability	\$956.0	\$1,313.0							
Net working capital	\$842.9	\$512.5							
Total debt	\$4,546.9	\$3,384.8							
Leverage ratio (2)	3.11X	2.54X							

#### Darling Ingredients Quarterly Gross Margin %



\*Excluding the \$18.5 million Gelnex purchase accounting inventory negative impact, Q2 2023 gross margin would be 23.7%

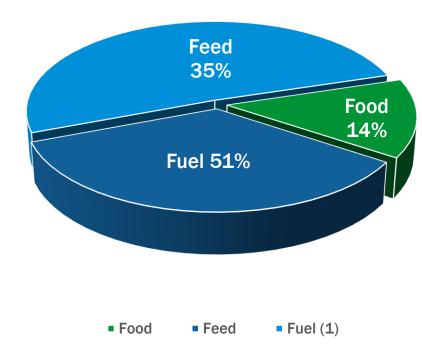
INGREDIENT



#### **Combined Adjusted EBITDA**

#### Q2 2023 % of Total EBITDA by Segment





(1) Includes Fuel Segment EBITDA and Darling's share of DGD EBITDA

DARLING

INGREDIENTS



### **Feed Segment**

#### Key Drivers

- Lower fat prices drove decrease in net sales
- Decreased raw material driven by reduced slaughter house volumes
- Raw material volumes starting to increase moving into Q3
- Protein prices remain strong, export demand continues to be strong
- Despite lower fat prices, gross margins held flat vs. Q1 2023 due to continued integration efforts
- Fat prices have rebounded slightly, expect continued improvement in back half of 2023

US \$ (in millions)	Q2-2023	Q2-2022	YTD-2023	YTD-2022
Net Sales	\$ 1,141,661	\$ 1,170,347	\$ 2,379,155	\$ 2,049,785
Cost of sales & operating expenses	876,413	864,306	1,826,485	1,509,829
Gross Margin	\$ 265,248	\$ 306,041	\$ 552,670	\$ 539,956
Selling, general & administrative expenses	77,406	64,863	152,097	121,072
Loss (gain) on sale of assets	322	(964)	(20)	(1,305)
Depreciation & amortization	82,575	68,938	172,895	123,288
Change in fair value of contingent consideration	(7,499)	-	(7,499)	-
Restructuring and asset impairment charges	-	8,557	92	8,557
Segment Operating Income	\$ 112,444	\$ 164,647	\$ 235,105	\$ 288,344
Equity in net income of other unconsolidated subsidiaries	1,849	2,272	1,969	3,632
Segment Income	\$ 114,293	\$ 166,919	\$ 237,074	\$ 291,976
Segment EBITDA	\$ 187,520	\$ 242,142	\$ 400,593	\$ 420,189
Raw material processed (mmts)*	3.1	2.7	6.3	5.0





## Feed Segment

US \$ (in millions, unaudited)	Fats	F	Proteins	Other	Total Rendering	Used Co	oking Oil	Bakery	Other	Total
Net Sales Three Months Ended July 2, 2022	\$ 498.8	\$	351.1	\$ 64.2	\$ 914.1	\$	152.6	\$ 89.7	\$ 13.9	\$ 1,170.3
Increase/(Decrease) in sales volumes	43.7		59.6	-	103.3		39.9	(11.6)	-	131.6
Increase /(Decrease) in finished goods prices	(138.3)		21.9	-	(116.4)		(45.7)	(10.8)	-	(172.9)
Increase/(Decrease) due to currency exchange rates	(0.2)		1.4	0.1	1.3		(0.5)	-	-	0.8
Other change	-		-	9.1	9.1		-	-	2.7	11.8
Total change	(94.8)		82.9	9.2	(2.7)		(6.3)	(22.4)	2.7	(28.7)
Net Sales Three Months Ended July 1, 2023	\$ 404.0	\$	434.0	\$ 73.4	\$ 911.4	\$	146.3	\$ 67.3	\$ 16.6	\$ 1,141.6

US \$ (in millions, unaudited)	Fat	5	Proteins	Other	Total Rendering	Used Coo	king Oil	Bakery	/	Other	Total
Net Sales Six Months Ended July 2, 2022	\$ 867.	3 \$	621.3	\$ 121.7	\$ 1,610.3	\$	247.6	\$ 168.1	. \$	23.8 \$	2,049.8
Increase/(Decrease) in sales volumes	153.	3	177.4	-	330.7		62.2	(18.4)	)	-	374.5
Increase/(Decrease) in finished goods prices	(124.8	)	81.4	-	(43.4)		(24.5)	(7.5)	)	-	(75.4)
Increase/(Decrease) due to currency exchange rates	(0.2	)	3.0	0.2	3.0		(1.3)		-	-	1.7
Other change		-	-	18.2	18.2		-	-	-	10.4	28.6
Total change	28.	3	261.8	18.4	308.5		36.4	(25.9)	)	10.4	329.4
Net Sales Six Months Ended July 1, 2023	\$ 895.	6	\$ 883.1	\$ 140.1	\$ 1,918.8	\$	284.0	\$ 142.2	2 \$	34.2 \$	2,379.2





### **Food Segment**

#### Key Drivers

- First full quarter including Gelnex
- Q2 adjusted EBITDA would have been \$89.8 million or \$163.0 million YTD, excluding a one-time \$18.5 million purchase accounting inventory negative impact due to the Gelnex acquisition
- Gelnex integration progressing as planned

US \$ (in millions)	Q2-2023	Q2-2022	YTD-2023	١	YTD-2022
Net Sales	\$ 476,093	\$ 369,181	\$ 872,485	\$	723,995
Cost of sales & operating expenses	371,095	280,964	661,210		551,276
Gross Margin	\$ 104,998	\$ 88,217	\$ 211,375	\$	172,719
Selling, general & administrative expenses	33,684	22,855	66,806		49,699
Loss (gain) on sale of assets	2	(73)	(19)		(82)
Depreciation & amortization	28,445	14,449	42,918		29,899
Restructuring & asset impairment charges	896	-	5,328		-
Segment Operating Income	\$ 41,971	\$ 50,986	\$ 96,242	\$	93,203
Segment EBITDA	\$ 71,312	\$ 65,435	\$ 144,488	\$	123,102
Raw material processed (mt)*	331,000	272,000	596,000		550,000



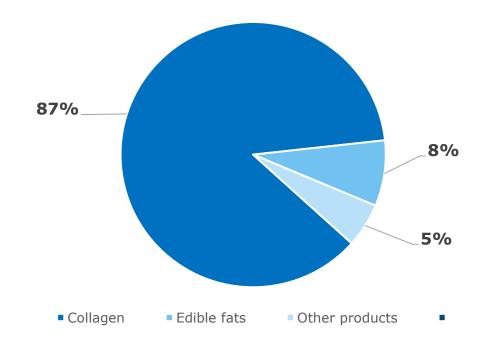


### Food Segment

Food Segment Trailing 4Q adjusted EBITDA

Trailing 4 Q's

Q2 2023 % of Sales Breakdown







### **Fuel Segment**

#### Key Drivers

- Lower feedstock prices, higher production led to strong quarter
  - 387.8 million gallons sold at \$1.28 per gallon EBITDA
- \$101.4 million in cash dividends received from joint venture
  - \$62.2 million in cash dividends received from joint venture subsequent to quarter close
  - Expect additional dividends remainder of the year
- DGD 2 in catalyst turnaround during July
- SAF project on schedule

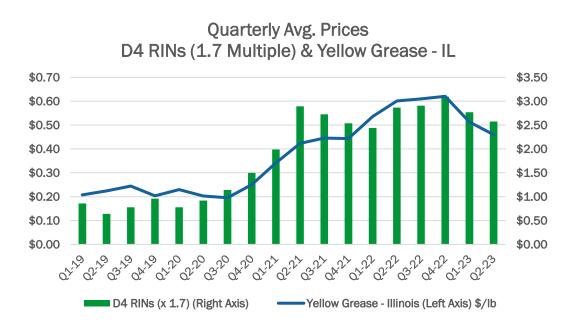
US \$ (in millions)	Q2-2023	Q2-2022	YTD-2023	YTD-2022
Net Sales	\$ 139,867	\$ 110,660	\$ 297,153	\$ 242,742
Cost of sales & operating expenses	112,194	86,237	238,980	190,979
Gross Margin	\$ 27,673	\$ 24,423	\$ 58,173	\$ 51,763
Selling, general & administrative expenses	4,971	4,277	11,163	8,197
Gain on sale of assets	(65)	(18)	(29)	(57)
Depreciation & amortization	8,567	6,936	16,960	13,610
Equity in net income of Diamond Green Diesel	212,964	73,680	307,301	145,484
Segment Operating Income	\$ 227,164	\$ 86,908	\$ 337,380	\$ 175,497
Segment EBITDA	\$ 22,767	\$ 20,164	\$ 47,039	\$ 43,623
DGD adjusted EBITDA (Darling's Share)	\$ 247,398	\$ 90,611	\$ 376,721	\$ 177,171
Segment EBITDA (1)	\$ 270,165	\$ 110,775	\$ 423,760	\$ 220,794
Raw material processed (mt)*`	347,000	351,000	696,000	692,000





### Fuel Segment

Diamond Green Diesel												
US \$ and gallons (in millions)	Q2 2023	Q2 2022	YTD-2023	YTD-2022								
EBITDA (Entity) – recorded w/no BTC	\$107.3	(\$17.2)	\$119.9	\$0.1								
EBITDA (Entity) – recorded including BTC	\$494.8	\$181.2	\$753.4	\$353.3								
Pro forma Adjusted EBITDA (Darling's share)	\$247.4	\$90.6	\$376.7	\$177.2								
Total gallons produced	349.5	208.6	625.0	375.0								
Total gallons sold/shipped	387.8	198.6	643.3	355.0								
EBITDA per gallon sold/shipped	\$1.28	\$0.91	\$1.17	\$1.00								





## **Q2** Conclusions

1

2

2

Strong global financial performance

Powerful vertical integration proven

DGD cash dividends received

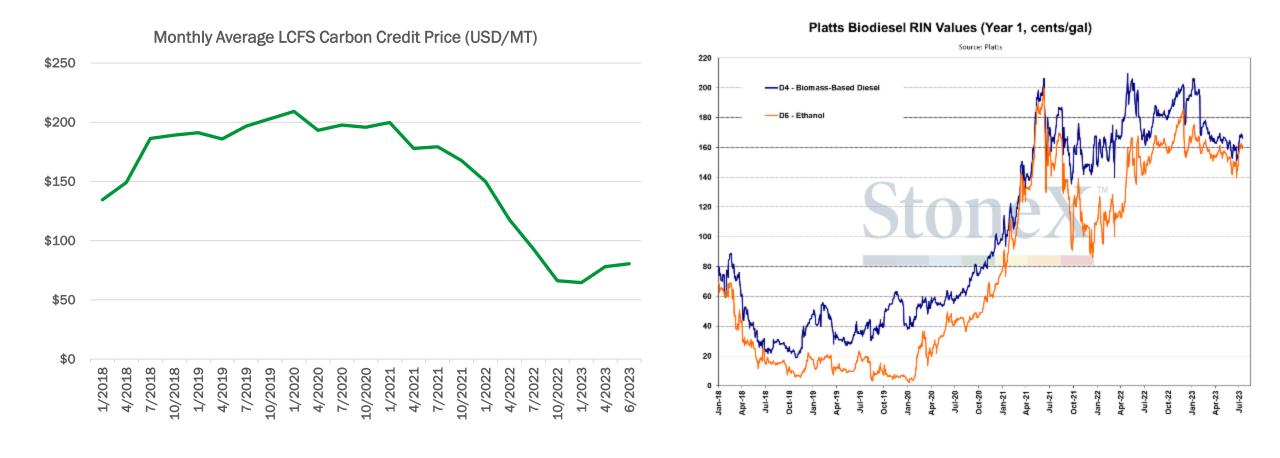
## 2023 Guidance Outlook

Combined Adjusted EBITDA	\$1.875 billion
Diamond Green Diesel	1.2 billion gallons sold
Diamond Green Diesel	Continued dividend distribution
Capital Expenditures	\$565 million



# APPENDIX ADDITIONAL INFORMATION

### California LCFS and RIN Value History



## Feed Segment – Historical

US\$ (in millions)	Q1-2022	Q2-2022	Q3-2022	Q4-2022	Total 2022	Q1-2023	Q2-2023
Net Sales	\$ 879.4	\$ 1,170.3	\$ 1,273.1	\$ 1,216.1	\$ 4,539.0	\$ 1,237.5	\$ 1,141.7
Gross Margin	233.9	306.0	260.2	265.3	1,065.5	287.4	265.2
Gross Margin %	26.6%	26.1%	20.4%	21.8%	23.5%	23.2%	23.2%
Loss (Gain) on sale of assets	(0.3)	) (1.0)	(2.3)	0.2	(3.4)	(0.3)	0.3
SG&A	56.2		64.0	73.7	258.8	74.7	77.4
SG&A Margin %	6.4%		5.0%	6.1%	5.7%		6.8%
Operating Income	123.7		117.9	100.1	506.3	122.7	112.4
Adj. EBITDA	\$ 178.0		\$ 198.6	\$ 191.4	\$ 810.1	\$ 213.1	\$ 187.5
Adj. EBITDA Margin %	20.2%		15.6%	ų 101.4 15.7%	17.8%	17.2%	16.4%
Raw Material Processed (mmts)*	20.27		3.1	3.2	11.3		3.1

## Food Segment – Historical

US\$ (in millions)	Q1-2022	Q2-2022	Q3-2022	Q4-2022	Total 2022	Q1-2023	Q2-2023
Net Sales	\$ 354.8	\$ 369.2	\$ 347.9	\$387.7	\$1,459.6	\$396.4	\$ 476.1
Gross Margin	84.5	88.2	91.3	93.3	357.4	106.3	105.0
Gross Margin %	23.8%	23.9%	26.3%	24.1%	24.5%	26.8%	22.1%
Loss (gain) on sale of assets	(0.1)	(0.1)	(0.8)	(0.1)	(1.0)	(0.0)	0.0
SG&A	26.8		23.9	28.1	101.7	33.1	33.7
SG&A Margin %	7.6%		6.9%	7.2%	7.0%		7.1%
Operating Income	42.2		53.8	29.5	176.6		42.0
Adj. EBITDA	\$ 57.7	\$ 65.4	\$ 68.2	\$65.4	\$256.7	\$73.2	
Adj. EBITDA Margin %							
Raw Material Processed (mmts)*	16.2% 0.28	17.7% 0.27	19.6% 0.27	16.9% 0.28	17.6% 1.10		15.0% 0.33

### **Fuel Segment – Historical**

US\$ (in millions)	Q1-2022	Q2-2022	Q3-2022	Q4-2022	Total 2022	Q1-2023	Q2-2023
Net Sales	\$ 132.0	\$ 110.7	\$ 126.6	\$ 164.3	\$ 533.6	\$157.3	\$139.9
Gross Margin	27.3	24.4	24.8	30.2	106.7	30.5	27.7
Gross Margin %	20.7%	22.1%	19.6%	18.4%	20.0%	19.4%	19.8%
Loss (gain) on sale of assets	(0.0)	(0.0)	(0.0)	0.0	(0.1)	(0.0)	(0.1)
SG&A	3.9	4.3	1.7	3.8	13.7	6.2	5.0
Depreciation and amortization	6.6	6.9	7.3	8.6	29.5	8.4	8.6
Equity in net income of DGD	71.8	73.7	103.4	123.4	372.3	94.3	213.0
Operating Income	88.6	86.9	119.2	141.2	435.9	110.2	227.2
Base adjusted EBITDA	23.4	20.2	23.1	26.4	93.1	24.3	22.8
DGD adjusted EBITDA (Darling's Share)	86.6	90.6	120.3	146.0	443.5	129.3	247.4
Combined adjusted EBITDA (1)	\$110.0	\$110.8	\$143.4	\$172.4	\$536.6	\$153.6	\$270.2
Raw Material Processed (mmts) (2)	0.34	0.35	0.36	0.37	1.42	0.35	0.35

(1) Includes Fuel Segment base EBITDA and Darling's share of DGD EBITDA.

(2) Excludes feed stock (raw material) processed at the DGD joint venture.



## **Historical Pricing**

		2	023 Averag	e Jacobsen	Prices (USE	))										
January	February	March	Q1 Avg.	April	May	June	Q2 Avg.	July	August	Sept.	Q3 Avg.	Oct.	Nov.	Dec.	Q4 Avg.	Year Avg.
\$68.00	\$60.92	\$55.80	\$61.39	\$53.29	\$57.00	\$59.29	\$56.61									
\$58.58	\$49.25	\$46.13	\$51.10	\$44.26	\$47.43	\$46.26	\$46.06									
\$61.88	\$51.71	\$48.00	\$53.61	\$48.00	\$48.00	\$49.31	\$48.45									
\$418.00	\$433.29	\$453.48	\$435.85	\$461.97	\$467.95	\$462.50	\$464.27									
\$397.50	\$397.50	\$422.93	\$406.94	\$472.50	\$487.84	\$495.00	\$485.56									
\$668.13	\$716.45	\$832.07	\$743.75	\$937.50	\$975.00	\$889.98	\$934.67									
	\$68.00 \$58.58 \$61.88 \$418.00 \$397.50	\$68.00 \$60.92 \$58.58 \$49.25 \$61.88 \$51.71 \$418.00 \$433.29 \$397.50 \$397.50	January February March   \$68.00 \$60.92 \$55.80   \$58.58 \$49.25 \$46.13   \$61.88 \$51.71 \$48.00   \$418.00 \$433.29 \$453.48   \$397.50 \$397.50 \$422.93	January February March Q1 Avg.   \$68.00 \$60.92 \$55.80 \$61.39   \$58.58 \$49.25 \$46.13 \$51.10   \$61.88 \$51.71 \$48.00 \$53.61   \$418.00 \$433.29 \$453.48 \$435.85   \$397.50 \$397.50 \$422.93 \$406.94	January February March Q1 Avg. 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Nov.   \$68.00 \$60.92 \$55.80 \$61.39 \$53.29 \$57.00 \$59.29 \$56.61 \$55.80 \$461.33 \$51.10 \$44.26 \$47.43 \$46.26 \$46.06 \$45.86 \$45.171 \$48.00 \$48.00 \$49.31 \$48.45 \$45.45 \$45.348 \$45.85 \$461.97 \$467.95 \$462.50 \$464.27 \$453.429 \$406.94 \$472.50 \$487.84 \$495.00 \$485.56 \$467.55 \$465.56 \$465.56 \$467.55 \$465.56 \$465.56 \$467.55 \$466.27 \$467.55 \$466.27 \$467.55 \$465.56 \$467.55 \$465.56	January February March Q1 Avg. April May June Q2 Avg. July August Sept. Q3 Avg. Oct. Nov. 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Q4 Avg.   \$68.00 \$60.92 \$55.80 \$61.39 \$53.29 \$57.00 \$59.29 \$56.61 \$55.85 \$49.25 \$46.13 \$51.10 \$44.26 \$47.43 \$46.26 \$46.06 \$55.85 \$55.71 \$48.00 \$53.61 \$48.00 \$48.45 \$55.71 \$48.00 \$48.00 \$48.45 \$46.26 \$46.27 \$46.27 \$46.26 \$46.26 \$46.27 \$46.27 \$46.26 \$46.27 \$46.26 \$46.27 \$46.26 \$46.27 \$46.26 \$46.27 \$46.26 \$46.27 \$46.26 \$46.27 \$46.26 \$46.26 \$46.27 \$46.26 \$46.26 \$46.26 \$46.27 \$46.26 \$46.26 \$46.26 \$46.27 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 \$46.26 <

2023 Vegetable Oils Pricing			2	023 Average	a Jacobsen	Prices (USD	))										
Competing Ingredient for Feed Segment fats & biofuel feedstock	January	February	March	Q1 Avg.	April	May	June	Q2 Avg.	July	August	Sept.	Q3 Avg.	Oct.	Nov.	Dec.	Q4 Avg.	Year Avg.
Soybean Oil (crude/de-gummed) - Central Illinois / cwt	\$65.03	\$63.31	\$58.77	\$62.18	\$56.05	\$52.48	\$59.60	\$55.98									
Soybean Oil (RBD) - Central Illinois / cwt	\$74.77	\$71.93	\$68.04	\$71.40	\$66.05	\$63.01	\$71.92	\$66.96									
Distiller's Corn Oil - IL/WI cwt	\$66.39	\$56.58	\$51.49	\$57.86	\$51.87	\$55.64	\$58.75	\$55.54									

2023 Cash Corn Pricing			2023 A	Average Wa	Il Street Jo	urnal Prices	s (USD)										
Competing Ingredient for Bakery Feeds and Fats	January	February	March	Q1 Avg.	April	May	June	Q2 Avg.	July	August	Sept.	Q3 Avg.	Oct.	Nov.	Dec.	Q4 Avg.	Year Avg.
Corn - Track Central IL #2 Yellow / bushel	\$6.61	\$6.62	\$6.35	\$6.84	\$6.36	\$6.06	\$6.11	\$6.68									

2023 European Benchmark Pricing			2023	Average Th	omson Reu	ters Prices	(USD)										
Palm Oil - Competing ingredient for edible fats in Food Segment Soy meal - Competing ingredient for protein meals in Feed Segment	January	February	March	Q1 Avg.	April	May	June	Q2 Avg.	July	August	Sept.	Q3 Avg.	Oct.	Nov.	Dec.	Q4 Avg.	Year Avg.
Palm oil - CIF Rotterdam / metric ton	\$1,007	\$974	\$997	\$993	\$1,025	\$947	\$902	\$958									
Soy meal - CIF Rotterdam / metric ton	\$603	\$603	\$579	\$595	\$544	\$512	\$493	\$516									

	QTR. ov	er QTR. (Sed	uential)	Year	over Year	( <u>Q2)</u>
Comparison	Q1-2023	Q2-2023	%	Q2-2022	Q2-2023	%
Average Jacobsen Prices (USD)	Avg.	Avg.	Change	Avg.	Avg.	Change
Bleachable Fancy Tallow - Chicago Renderer / cwt	\$61.39	\$56.61	-7.8%	\$79.51	\$56.61	-28.8%
Yellow Grease - Illinois / cwt	\$51.10	\$46.06	-9.9%	\$60.11	\$46.06	-23.4%
Used Cooking Oil (UCO) - Illinois / cwt	\$53.61	\$48.45	-9.6%	\$68.89	\$48.45	-29.7%
Meat and Bone Meal - Ruminant - Illinois / ton	\$435.85	\$464.27	6.5%	\$366.62	\$464.27	26.6%
Poultry By-Product Meal - Feed Grade - Mid South / ton	\$406.94	\$485.56	19.3%	\$385.83	\$485.56	25.8%
Poultry By-Product Meal - Pet Food - Mid South / ton	\$743.75	\$934.67	25.7%	\$801.36	\$934.67	16.6%
Soybean Oil (crude/de-gummed) - Central Illinois / cwt	\$62.18	\$55.98	-10.0%	\$83.48	\$55.98	-32.9%
Soybean Oil (RBD) - Central Illinois / cwt	\$71.40	\$66.96	-6.2%	\$99.83	\$66.96	-32.9%
Distiller's Corn Oil - IL/WI per cwt	\$57.86	\$55.54	-4.0%	\$77.63	\$55.54	-28.5%
Average Wall Street Journal Prices (USD)						
Corn - Track Central IL #2 Yellow / bushel	\$6.84	\$6.68	-2.3%	\$8.20	\$6.68	-18.5%
Average Thomson Reuters Prices (USD)						
Palm oil - CIF Rotterdam / metric ton	\$993	\$958	-3.5%	\$1,662	\$958	-42.4%
Soy meal - CIF Rotterdam / metric ton	\$595	\$516	-13.3%	\$550	\$516	-6.2%



### **Event Calendar**





### Non-U.S. GAAP Measures

Adjusted EBITDA is not a recognized accounting measurement under GAAP; it should not be considered as an alternative to net income, as a measure of operating results, or as an alternative to cash flow as a measure of liquidity. It is presented here not as an alternative to net income, but rather as a measure of the Company's operating performance. Since EBITDA (generally, net income plus interest expense, taxes, depreciation and amortization) is not calculated identically by all companies, the presentation in this report may not be comparable to EBITDA or Adjusted EBITDA presentations disclosed by other companies. Adjusted EBITDA is calculated below and represents for any relevant period, net income/(loss) plus depreciation and amortization, restructuring, acquisition and integration costs, goodwill and long-lived asset impairment, change in fair value of contingent consideration, interest expense, income tax provision, other income/(expense) and equity in net (income)/loss of unconsolidated subsidiary. Management believes that Adjusted EBITDA is useful in evaluating the Company's operating performance compared to that of other companies in its industry because the calculation of Adjusted EBITDA generally eliminates the effects of financing, income taxes and certain non-cash and other items that may vary for different companies for reasons unrelated to overall operating performance.

The Company's management uses Adjusted EBITDA as a measure to evaluate performance and for other discretionary purposes. In addition to the foregoing, management also uses or will use Adjusted EBITDA to measure compliance with certain financial covenants under the Company's Senior Secured Credit Facilities, 6% Notes, 5.25% Notes and 3.625% Notes that were outstanding at July 1, 2023. However, the amounts shown below for Adjusted EBITDA differ from the amounts calculated under similarly titled definitions in the Company's Senior Secured Credit Facilities, 6% Notes, 3.625% Notes, as those definitions permit further adjustments to reflect certain other nonrecurring costs, non-cash charges and cash dividends from the DGD Joint Venture. Additionally, the Company evaluates the impact of foreign exchange on operating cash flow, which is defined as segment operating income (loss) plus depreciation and amortization.



# EARNINGS REPORT

Q2 | August 8, 2023