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Darling Ingredients, Inc. (DAR)

Q3 2026 Earnings Call

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Analyst, JPMorgan Securities LLC

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MANAGEMENT DISCUSSION SECTION

Operator: Good morning, and welcome to the Darling Ingredients Conference Call to discuss the Third Quarter 2026 Financial Results. After the speakers' prepared remarks, there will be a question-and-answer period, and instructions to ask a question will be given at that time. Today's call is being recorded.

I would now like to turn the call over to Ms. Suann Guthrie, Senior Vice President of Investor Relations. Please go ahead.

Suann Guthrie

Senior Vice President-Investor Relations & Global Affairs, Darling Ingredients, Inc.

Thank you for joining the Darling Ingredients third quarter 2026 earnings call. Here with me today are Mr. Randall C. Stuewe, Chairman and Chief Executive Officer, and Mr. Bob Day, Chief Financial Officer. Our third quarter 2026 earnings news release and slide presentation are available on the Investor page of our corporate website, and it'll be joined by a transcript of this call once it is available. You can also find reconciliations and disclosures with respect to non-GAAP financial measures in our earnings news release and slide presentation.

During this call, we will be making forward-looking statements which are predictions, projections, and other statements about future events. These statements are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could materially differ because of factors discussed in today's press release and the comments made during this conference call and in the Risk Factors section of our Form 10-K, 10-Q and other reported filings with the Securities and Exchange Commission. We do not undertake any duty to update any forward-looking statement. Now, I will hand the call over to Randy.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

Thanks, Suann. Good morning, everyone, and thanks for joining us today. Our third quarter results showcase the capability, performance and resilience of our Global Ingredients business. Sequentially, our performance was slightly impacted by timing of sales, accounting treatment of North American fat sales to Diamond Green Diesel, and global compensation expense. Otherwise, it was another robust quarter. This financial strength, bolstered by substantial cash from Diamond Green Diesel, has allowed us to continue to make significant progress toward achieving our debt targets and significantly strengthening our balance sheet by reducing net debt by approximately \$420 million in the quarter.

Additionally, we continue to return capital to our shareholders via stock buybacks. For the quarter combined, adjusted EBITDA was approximately \$514 million, including about \$310 million from our Global Ingredients business and \$204 million from Diamond Green Diesel.

Now, turning to our Feed segment, we delivered a stable and solid margins during the quarter. This performance underscores the value of the operational improvements we have made and our team's focus on commercial execution. Protein prices and demand remain strong, and we expect fat prices to strengthen in the fourth quarter. Canadian and Brazilian tariffs remain challenging, but we are working hard to develop alternative markets. While our results this quarter reflect the timing of some accounting and inventory adjustments, that Bob will detail a little later, the underlying commercial momentum of this segment remains strong into the fourth quarter and next year.

In our Food segment, Brazilian tariffs continue to complicate some of our South American shipments. However, strong China collagen sales partially offset this temporary headwind. Our Nextida portfolio continues to gain momentum via repeat and new orders, and we've expanded it now with the recent launch of NxCogni, a targeted collagen designed to support mental clarity and cognitive resilience. Additionally, our joint venture with Tessenderlo continues to progress through the regulatory process and we are targeting a close hopefully in the first quarter of 2027.

Now, turning to our Fuel segment. Diamond Green Diesel faced a series of temporary operational and logistical headwinds this quarter. We had a short-term third-party hydrogen outage in the Gulf that impacted our volumes, alongside a delayed SAF shipment and imported feedstock timing and hedging impacts. Once again, Bob will walk you through some more details in a moment.

However, even in a slightly noisy quarter, DGD remains a massive cash engine. During the quarter, we received \$171 million in cash distributions from Diamond Green Diesel for both dividends and PTC sales. For the fourth quarter, we expect DGD to produce approximately 325 million gallons. While we remain conservative in our full year modeling assumptions, the reality is that Q3 timing and hedging headwinds have reversed and we are currently realizing DGD margins that are moving much closer to today's stronger spot market conditions.

Now with that, I'd like to turn the call over to Bob to take us through the financials, then I'll come back and discuss my thoughts on the fourth quarter and our full year outlook. Bob?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Thank you, Randy. Good morning, everyone. As Randy said, again, this quarter, we generated significant earnings in cash, and we substantially strengthened the balance sheet. Net income was \$267 million or \$1.67 per GAAP diluted share compared to \$19 million or \$0.12 per GAAP diluted share in the third quarter of last year. For the first nine months of 2026, net income was \$789 million or \$4.91 per GAAP diluted share, compared to \$6 million or \$0.04 per GAAP diluted share a year ago. Net sales in the third quarter were \$1.8 billion, compared to \$1.6 billion for the third quarter of 2025 and \$5.1 billion for the first nine months of 2026 versus \$4.4 billion for the same period a year ago. Third quarter combined adjusted EBITDA was \$514 million compared to \$245 million in third quarter 2025. For the first nine months of 2026, combined adjusted EBITDA exceeded \$1.6 billion versus \$690 million a year ago, reflecting strong contributions from both our core ingredients business and Diamond Green Diesel.

Meanwhile, the core ingredients EBITDA experienced a sequential decrease from the second to third quarter, which is primarily driven by two items. The first was an increase in long-term incentive accruals, an indirect outcome of strong year-to-date results from both core ingredients and DGD. And the second was driven by inventory adjustments that we expect to reverse in the fourth quarter. To give more detail on the inventory items specific to the sequential decline in the Feed segment, approximately \$15 million was associated with the accounting treatment of two items. The first was the deferral of half of the profit on Darling feedstock sold to Diamond Green Diesel.

Because Darling owns 50% of the DGD JV, GAAP accounting rules require that we defer 50% of the margin earned on products sold until that product is processed and sold at DGD. This is purely a timing issue. Once DGD processes and sells this fuel in the fourth quarter, this deferred profit will flow back to our bottom line. Additionally, late in the quarter, the lower of cost or market adjustment, or LCM, in our Feed segment turned negative from what had been positive and finished much lower than expected.

This was caused by an unusually high volume of product in transit at quarter end, the margins on which cannot be recognized until title has transferred. Altogether, these items totaled approximately \$30 million, which explains the difference in the core ingredients EBITDA reported versus what had been expected. Notwithstanding those items, core ingredients EBITDA finished at the high end of last quarter's guidance at around \$340 million. Moving to Diamond Green Diesel.

By historical measures, DGD delivered a very strong quarter. Darling's share of DGD EBITDA was \$204 million on 315 million gallons sold, an average margin of around \$1.30 per gallon and a massive turnaround compared to negative \$2.9 million in the third quarter of 2025. Meanwhile, replacement margins during the quarter were higher than \$1.30 per gallon, so I'd like to provide some color to help bridge the difference.

Two items, in particular. Hedging losses and production tax credit capture are expected to come back positively in the fourth quarter. Specifically for feedstock hedged in the third quarter that was not yet converted into fuel and sold during the third quarter would have experienced a hedge loss that will either come back in the form of a higher RD or SAF sales price in margin, or if futures prices drop, the hedge will return cash. Either way, those hedge losses come back once the associated feedstocks are converted into fuel.

Regarding production tax credit capture, late in the quarter, Port Arthur experienced challenging weather, forcing it to use a disproportionately high amount of foreign feedstocks, earning less production tax credit value than a normal feedstock mix. This had a double impact for Darling because while it lowered the average RD and SAF margin, it also caused DGD to hold a higher percentage of Darling domestic feedstocks than normal, contributing to the increased deferred profit accrual mentioned earlier.

In both cases, hedge losses and production tax credit value, those will come back through the P&L in the fourth quarter. Other items that are more market based were a lowering RIN value during the quarter, starting at around \$2.45 and dropping to below \$2 contributed to a lower than replacement margin capture. And the last item I want to mention is the short-term hydrogen outage that we experienced in Norco, which explains the difference between guided versus actual volumes.

As we look to the fourth quarter, however, the setup is more stable with very strong replacement margins, a much lower RIN as part of that price structure, which means lower margin risk and higher diesel futures prices, decreasing the likelihood of large hedge losses at quarter end. All that said, the real story here is the incredible cash generation, debt paid, and shares bought during the quarter.

Darling received approximately \$170 million in cash from DGD, roughly \$33 million as dividends and \$138 million from production tax credit sales. And the core business generated over \$300 million in cash coming from current earnings, the sale of the majority of our non-grease trap assets and the sale of our European casings business. In total, we reduced net debt by around \$420 million and bought back around \$76 million in shares.

As a result, our leverage ratio improved significantly to approximately 1.7 times at quarter end, compared to 2.9 times at the end of last year. And finally, the company recorded \$76.8 million of income tax expense for the third quarter, yielding an effective tax rate of 22.3%. The effective tax rate, excluding the impact of the production tax credit and discrete items, was 24.2%. The company also paid \$22.7 million of income taxes in the third quarter and \$71.7 million year-to-date. For 2026, we expect the effective tax rate to be about 25% and cash taxes of approximately \$35 million for the remainder of the year.

With that, I will turn the call back over to Randy.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

Hey. Thanks, Bob. To wrap up, the third quarter demonstrated the resilience and earnings power of our core business, even with the challenging geopolitical environment, all while Diamond Green Diesel once again provided significant cash. Looking ahead to the fourth quarter, I want to leave you with three clear messages. First, our Global Ingredients business has strong momentum. Raw material volumes are stable, demand for proteins remain strong, and global fat prices will most likely rebound, as the RVO will require biofuel producers to run full in the fourth quarter and all next year. All said, our global footprint continues to deliver a predictable, high margin cash flow.

Second, Diamond Green Diesel is a cash generation machine. While there was noise this quarter around capture, feedstock timing, and hedging, DGD structural competitive advantages have not changed. We operate at the lowest cost per gallon in the industry, backed by world-class scale, logistics, unmatched low CI feedstock from Darling. The timing and hedging disconnects from Q3 are behind us, and we're entering Q4 realizing margins much closer to spot conditions.

Third, our cash flow output and balance sheet discipline are obvious. We are reaffirming our full year 2026 combined adjusted EBITDA guidance of \$2.2 billion to \$2.3 billion. With significant cash flow coming through the door in Q4, including ongoing PTC monetizations, we remain firmly on track to achieve our target of bringing net debt down to or below \$3 billion by year end.

Our capital allocation priority is disciplined and focused. We're focused on driving organic growth, optimizing our portfolio and delivering long-term value to our shareholders. We have built a resilient and highly cash generative business and we are confident in our ability to execute our strategy and carry this strong momentum into and through 2027.

With that, I'll turn it over to the operator for Q&A.

QUESTION AND ANSWER SECTION

Operator: We will now begin the question-and-answer session. [Operator Instructions] Your first question comes from the line of Derrick Whitfield with Texas Capital Bank. Your line is open. Please go ahead.

Derrick Whitfield

Analyst, Texas Capital

Good morning, guys, and thanks for your time. I wanted to start...

Suann Guthrie

Senior Vice President-Investor Relations & Global Affairs, Darling Ingredients, Inc.

Morning, Derrick.

Derrick Whitfield

Analyst, Texas Capital

...with margin – I wanted to start with margin capture for DGD. Bob, certainly greatly appreciate your commentary on just margin capture for the quarter. When you guys think about the health of your balance sheet and the volatility of how those spreads that are increasingly driven by diesel cracks more than bean oil. How are you thinking about managing hedge risk for the next couple of quarters when you're forced to hedge bean oil and backwardation and the Iran conflict assumingly will persist into 2027?

Are there any other hedges that you guys can employ that would mitigate your exposures?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Yeah. Thanks, Derrick. This is Bob. We have lots of options as it relates to hedging, but I think when margins – when replacement margins are as wide as they are, typically hedging feedstock purchases with diesel or [ph] ULSD (00:15:15) futures is an attractive opportunity. I think the thing that the market misses sometimes is there's so much that can move, especially with a business the size of DGD. There's so much that can move from one quarter to another. And it's important to look at the results over a longer period of time.

We do not use mark-to-market accounting. And I think we see some of the comments out there. And it's interesting, I don't think that perspective is well understood. And so in a typical ag business and some energy businesses, you're going to value your inventories up to market and you represent that. So quarter-to-quarter, you can see kind of how hedges are performing.

But in a business like this, if we're hedging a product for one period, so let's say in this case, the third quarter, that doesn't get converted into its final product until the next quarter, that hedge loss is realized in the immediate quarter and then it comes back as a gain in the next quarter. In a business our size when we have something like a slowdown because of a hydrogen outage and there's expensive feed, that's just going to have a lag effect, that's bigger than what most other companies experience.

And so we're not concerned at all with the hedging and our ability to limit risk. We just think that there's a lack of understanding as to how these things can flow from one quarter to another.

Derrick Whitfield

Analyst, Texas Capital

Q

Great. Appreciate it and understood. For my follow-up, I wanted to shift the policy. From a policy perspective, the Trump Administration has been supportive of the former with nearly every decision during his second term. With the view that some obligated parties will be challenged to meet the RVO this year, how do you think the EPA will handle deficit carryforwards? And what are you hearing on how the administration is viewing Set 3 policy?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

Yeah. Look, I think if anything, the EPA has been proven correct and its estimation about what the industry is capable of. When we look at our S&D, our RIN S&D for 2026, from our perspective, it looks balanced. And as we go through the end of 2027, it's tight, but it's not ridiculously underbalanced. And so, I think the EPA has made it clear what it wants to do with SREs, what it wants to do with reallocations. Whether those reallocations happen in 2026 or 2027, we don't think that has a significant impact overall on the RIN S&D and prices.

And not sure how they're going to handle that. But like I said, we don't think that makes a big difference. They need to handle this supplemental ruling before they can get into Set 3 and start talking about 2028 to 2030. But what we're really encouraged about is, we understood what their goals were when they came into Set 2 and they've largely achieved those goals. I think they're pretty happy with the outcome of the policy. And so we're very optimistic about what 2028 beyond is going to look like.

Operator: Your next question comes from the line of Manav Gupta with UBS. Your line is open. Please go ahead.

Manav Gupta

Analyst, UBS Securities LLC

Q

Morning, Randy and Bob. Question maybe more for Bob, but whoever wants to take it. The leverage is dropping. Your target was 2%, now it probably looks like 1.5%, honestly, 1.5% looks conservative, given you said you're realizing margins closer to spot. So I'm just trying to understand how much cash would you like to hold on the balance sheet after which you could say, look, Darling probably could do better on the valuation side if it had a dividend. So I'm just trying to understand, at what point can Darling actually look at some kind of a dividend, maybe it's 2027? But if you could talk about those dynamics.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

A

Yeah. It's a great question, Manav. This is Randy. I mean, clearly, we said in Investor Day that we will be coming out and articulating the kind of the go forward financial policy. I think the thing that's relevant in this quarter, couple things. One, we did have some headwinds out there and some volatility, but yet we still paid down \$420 million of debt, bringing us down to, I think, net debt to \$3,371 million or something like that, real close.

And clearly the PTC monetizations and really the strength that we see in fourth quarter here will put us \$3 billion or below as we go into 2027. By Q1, we should be pretty close to \$2.5 billion, and we've kind of magically always said around the board table, that \$2.5 billion is kind of where we want to be. And then that cash from there would then either be distributed via buybacks or a potential dividend. And that's clearly in the discussion at the board room right now. And we feel confident about what's going forward.

We look back, we're about a year, year and a half behind where we wanted to be. And that came off of the consternation and the delay of the RVO of delevering from the three big acquisitions that we did. And so really, as we move forward, the message Bob and I are trying to deliver is we have transformed the company. It's a cash generation machine. Globally now it's balanced. And ultimately, we have options in 2027 that we've not had in prior years.

Manav Gupta

Analyst, UBS Securities LLC

Thank you so much, Randy. I'll turn it over.

Operator: Your next question comes from the line of Tom Palmer with JPMorgan. Your line is open. Please go ahead.

Thomas Palmer

Analyst, JPMorgan Securities LLC

Good morning. Thanks for the question. In recent quarters, Randy, you've provided a view of what you think base business EBITDA might look like for the following quarter. It was helpful to get the full year EBITDA outlook, but I wondered if you might share kind of a view of how that base ingredients business might look like in 4Q.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

Yeah. You know, Tom, it's right. And we thought obviously this quarter was challenging in the sense not of the operating side, but with Valero releasing on the 22nd, and us not being able to match them given our accounting cutoffs. And so ultimately we decided that instead of – we have visibility to the end of the year. And we knew that once the [ph] \$4.18 or \$4.08 (00:22:04) number went out on DGD that people were going to question, what is the true run rate for the balance of the year? And so we decided to put it out at a [ph] \$2.2 to \$2.3 (00:22:16). And I think consensus might have been [ph] \$2.2, \$3.7 (00:22:19) or whatever it was or whatever the number is out there. We're confident in being able to deliver that. And that's a combination of the core business that really around [ph] \$1.2 to \$5.0 (00:22:29) plus or minus [ph] \$10 (00:22:34) there.

And then really DGD operating in that range of capture between \$1.50 and \$2 a gallon on 1.2 billion gallons. And that's how we did the math. We traditionally – I don't like to try to guide DGD from the standpoint of everything Bob just said, that there's so many moving parts, but we do have visibility to the end of the year now and it's consistent with what we've said all year and really in Bob's modeling during Investor Day.

So that's where the numbers are coming from. Certainly we hope it's conservative. It feels like it's conservative at this time. But, we've got mid-terms and all kinds of stuff that's still out there right now.

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Yeah. And I just want to add a little color to that as well because I think it's important. We got a lot of feedback over the last several quarters and requests to only guide the core ingredients business and so we did that. When we got to this quarter, however, what we found is that the core ingredients business EBITDA was impacted by things that largely were happening at DGD. And so it didn't serve the purpose that it normally would.

Specifically, I think when we talk about long-term incentives, DGD is a big part of that. DGD is having an extremely positive year. That's certainly going to have an impact on those things. And those accruals come out of what we report in the core ingredients business.

And then the other things that I talked about in the opening, DGD deferred profit, lower of cost to market, accrual in the Feed segment in the core business. Those are things that really backed up into Darling because of events that occurred at DGD. And so, we got the feedback. We guided about the core. But when the core is influenced by DGD, then it makes it more difficult. And I think we got to the end of the year, and Randy looked at me and said, you know, I think we've got better line of sight into how the corporation is going to perform overall than what – just the core because of the accounting volatility that can happen at the end of the year. And so that's where that conservative guide comes from.

Thomas Palmer

Analyst, JPMorgan Securities LLC

Q

Okay. Thanks for all that. One more, I guess, just on the guide. Randy, you noted in the prepared remarks the view that fat prices will move higher and noted some of the supply-demand aspects around the RVO as justification. I wanted to kind of clarify, one, is that embedded in the outlook if we see kind of fat prices start to move higher or more think about that as a potential upside driver?

And then just hand-in-hand with that, because you do, I think, maybe have insights into the supply-demand dynamics that may not always be evident right away in pricing. Are you starting to see any firming in kind of that demand pull? Thanks.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

A

Yeah. No, that's good question, Tom. And, no, it's not really embedded in the outlook. I think we're going to pick up momentum as we go through November and December getting some downtime. That's over. You got some seasonality in the business. The tariffs are making life a bit challenging around the world as we tried to outline in our earlier comments.

And so ultimately, it's going to make US fats move on up. We're seeing European fats starting to strengthen. There's some pretty significant downtime in the processors there in Europe. And then ultimately, that should carry forward with the bigger RVO then in 2028. So now, we're seeing – as I looked at the veg oil market, you're off a little bit this morning again. But \$0.65 to \$0.70 seems to be a really fair value for fats going forward and that's for this year and then next year.

Thomas Palmer

Analyst, JPMorgan Securities LLC

Q

Great. Thank you.

Operator: Your next question comes from the line of Conor Fitzpatrick with Bank of America. Your line is open. Please go ahead.

Conor Fitzpatrick

Analyst, BofA Securities, Inc.

Q

Morning, everybody. Thanks for taking my question and appreciate all the color earlier on accounting treatment of all the different segments. I wanted to turn attention to kind of medium term next few years demand impact of low

carbon fuel standards all across North America. It looks like if you add them up between the US states and the Canadian clean fuel regulation, you get about 0.5 billion gallons per year of demand growth each year through 2030 on average, maybe a bit less if Canada implements some of its protectionist rules changes that it's considering.

So I was wondering – obviously bullish for renewable diesel, bullish for feedstocks, I was wondering how you think profit would be allocated and settled out between the feed and the fuel side from growing LCFS demand over the medium term. Thanks.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

A

Yeah. Thanks, Conor. I think two things I would want to say to that. So today, we're at a point where the RVO is slightly bigger than the accumulative sum of the LCFS programs in the United States. So the RVO is really carrying the day. But I think you bring up a really good point for, let's say, Darling's shareholders to understand and that is LCFS programs and their growth over time, it provides a safety net against, let's say, a disappointing Set 3. We don't think Set 3 is going to be disappointing, but it provides that safety net. If the RVO were to be smaller than what would likely happen is LCFS premiums would be large, and then that stacks on the margin and the margin would be secured as a result of that.

So what we expect is going to happen is we will have a robust RVO Set 3. LCFS premiums will layer on top of that, but they'll be supportive, but they won't necessarily make the margin kind of like it did back in 2021 and 2022. But it is a safety net out there and we're very optimistic as far as how that looks. As far as how that sort of relates to Darling segments and we talked about now through 2030. We've said before, we've largely made the investment in DGD we need to make. We're not intending to add to total capacity. There could be a time when we add more SAF capabilities to the existing capacity. But by far and large, the cash investment in DGD has largely been made.

And so we expect DGD to continue to perform at a high level. But as we take cash generated and invested back in the core ingredients business, we anticipate rendering, collagen, those businesses will get bigger, will generate more EBITDA, and they will represent over time a bigger percentage of Darling's EBITDA than the DGD renewable diesel, sustainable aviation fuel will.

Conor Fitzpatrick

Analyst, BofA Securities, Inc.

Q

Great. Thanks. And...

Operator: Your next question comes from the line of Heather Jones from Heather Jones Research, LLC. Your line is open. Please go ahead.

Heather Jones

Analyst, Heather Jones Research, LLC

Q

Good morning and thanks for the question. I wanted to ask about legacy DAR into Q4 again. Randy, your comment about [ph] 1.2 to 2.5 (00:30:15), that would imply roughly [ph] 3 to 3.10 (00:30:21) for the legacy piece for the quarter. And I assume you'll get the \$30 million that you'll reference for Q3 back in Q4, so it implies a larger than normal sequential deterioration there. And so just wondering, is that conservatism, or how would you frame that for us?

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

So let me clarify that. [ph] 1,250 (00:30:49), that assumes a [ph] 320 to 340 (00:30:52) Q4.

A

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Yeah. And I just want to clarify the flow through.

A

Heather Jones

Analyst, Heather Jones Research, LLC

Got it. Okay.

Q

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

So the accrual for the long-term incentive, that won't come back. That's just a fact of great performance in the business. And there is an additional cost item. We don't think that's going to flow back. The other \$15 million DGD deferred profit, lower of cost to market, that could flow back depending on where market prices end at the end of the year.

A

Heather Jones

Analyst, Heather Jones Research, LLC

Okay. I'm glad I asked. And then on fats pricing, so you mentioned veg oils being weak and all. It seems like there's probably some managed money movement on that. If I look at cash pricing into the Gulf for feedstocks, I mean, they're not going crazy by any stretch, but they do seem like they've started to turn across multiple fats. And so just wondering, are you seeing these big producers start to work through the large inventories they had built up going out of Q3 because of disruptions, etcetera? And just if you could help me understand that because it is – they are ticking up like a penny, half a penny, they're finally moving in the right direction.

Q

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

I mean, we can't speak for other renewable fuel producers and what their inventory situations are. I think what we do see, though, is a very attractive replacement margin for renewable diesel, biodiesel, sustainable aviation fuel. And what's also I think encouraging about that is we have a high replacement margin while RINs are lower than they had been. So structurally, that suggests that there's lower risk to that margin as well.

A

This is incentivizing everyone in the industry to just maximize their production. And if they had big inventories, they have the incentive to chew through those inventories and buy new and maybe cheaper inventories and widen those margins. So, I can speak for Diamond Green Diesel and say that we're maximizing our ability to produce. And I think the same is going on across the industry.

Heather Jones

Analyst, Heather Jones Research, LLC

Wonderful. Thanks so much.

Q

Operator: Your next question comes from the line of Pooran Sharma with Stephens. Your line is open. Please go ahead.

Pooran Sharma

Analyst, Stephens, Inc.

Q

Hi. Good morning. Thanks for the question here. Wanted to maybe dive into the Feed business here and ask about protein. That has seen an uplift over the last several months. I think it's due to El Niño related complications. But, wanted to get your read on as you sit here today and look to 2027, do you expect this portion of your Feed business to be kind of structurally higher? Or are you expecting conditions to kind of normalize and protein to kind of come back to where it had been over the past few years?

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

A

Yeah. Pooran, this is Randy. Clearly, you highlighted one of the key drivers. And I kind of reflect back here, two years ago, if you would have told me all this soy crushing capacity was coming online in the US, I fundamentally believe there we're going to have a hard time placing all of the soybean meal. And that really hasn't materialized. In fact, it's gone the exact opposite.

So my crystal ball was pretty wrong there. What we've seen now, though, with the El Niño is the fish meal. And if you think of aquaculture in the world, it's a much bigger piece of the global diet than it's been in the past. And with the warming of the waters, the fish has gone further offshore and deeper. And so ultimately, we've got fish meal prices very, very elevated. There's nothing out there that says next year that that's going to change much, at least at this time. So it looks like we'll continue with very strong protein prices as we go forward for 2027.

Bob, do you see any different or?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

I don't see it different. The other thing is really what – another thing providing underlying support has been the massive growth in the poultry sector in the United States. Chickens eat soybean meal, cows don't really eat soy meal. So we've seen a decrease in the cowherd, increase in poultry. We believe that poultry demand and production is here to stay and continue growing. And so that provides underlying support for protein that, so even if fish meal supplies return to the world market, we're still pretty optimistic about where protein prices are going to be over the next several years.

Pooran Sharma

Analyst, Stephens, Inc.

Q

Great. Thanks for the color on that. And just on the follow-up here, wanted to dive into the third-party hydrogen outage that impacted production. Was wondering if we could just get some incremental detail on kind of the nature of that disruption. Was it an isolated supplier issue? Or is there a broader vulnerability in the Gulf Coast hydrogen sourcing that puts a risk in future quarters potentially?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

Yeah. Look, I think – so the hydrogen outage affected everyone in the Louisiana Gulf. I think what's encouraging is it didn't affect our business for a very long time. Obviously, we guided – I think it was 335 million gallons, and

we came out with 315 million gallons. So there was a difference in 20 million gallons. I would say that difference is certainly associated with the hydrogen outage.

When you think about that event and how unlikely that is and the lack of frequency with which things like that happen, that isn't a huge impact on the business. And so, that's the way that we look at it is even when events like this occur, our operation is able to get it back up and running in a relatively short period of time. When you look at the history of DGD's operations, we just haven't had these things result in a material impact to the business. And we don't think that's going to change.

Pooran Sharma

Analyst, Stephens, Inc.

Great. Thank you very much.

Operator: Your next question comes from the line of Andrew Strelzik with BMO Capital Markets. Your line is open. Please go ahead.

Andrew Strelzik

Analyst, BMO Capital Markets Corp.

Hey, good morning. Thanks for taking the questions. My first one, obviously, on the Food segment, you sound very confident about the longer term outlook there. But I wanted to better understand some of the pressure that you realized there this quarter and whether we should assume that that continues for the time being with tariff policy, or if there's anything you can do internally in terms of mix or trade flows or anything else to improve that?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Yeah. And I appreciate the question, Andrew. I think the tariffs do have a short-term impact on the Food segment. These are long lead supply chains. The product that's the most in demand in the United States is water soluble collagen. That's a beef hide produced product. And the beef – even though while we slaughter cows in the United States, we don't have tanneries, and so the raw material that's used to make beef hide gelatin and collagen isn't available in the United States. And so it's in places like Brazil or other countries, which means that there's a long lead supply chain that is also affected by tariffs.

But ultimately, the demand for those products is real and it's very consistent. And so when we have tariffs come up, what typically will happen is buyers will draw down inventories instead of buying new volume, and suppliers like ourselves will have to build up a little bit of inventory, or we slow down our sales. It has a short-term negative impact on a quarter or a couple of quarters. But then eventually, if tariffs stay for packaged prices on the shelves adjust to those realities and then the demand returns and the supply chain starts to function again. And so, we have seen some of that disruption as a result of the tariffs.

I think you saw a slightly lower result from the Food segment this quarter. That's really the explanation behind that. But overall, fundamentally, the demand for those products remains strong. Water soluble collagen demand continues to grow at near double digit rates. And so we're very confident in what that business is going to be looking like over the next several quarters.

Andrew Strelzik

Analyst, BMO Capital Markets Corp.

Okay. That makes sense. And then for my follow-up, I wanted to ask about the – I guess, the implied 4Q guidance and kind of revisit maybe what you're assuming at the high end of the range versus the low end of the range and in particular, kind of from a recapture perspective, you kind of touched on some of that with respect to the base business. But there's a number of moving pieces there. So what are you including in the guidance in terms of what you would expect to recapture and kind of what are the rest of the moving pieces versus the high end or the low end? Thanks.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

A

Yeah. I think the word is consistent. We guided into Q3 [ph] 325 million to 340 million (00:40:56). Coming off if you take the [ph] 350 million, 2.5 billion (00:41:00) in the core business in Q2, you take off the \$18 million of IEEPA tariff refunds, we really operated at [ph] 334 million (00:41:08), and Bob and I felt we'd operate in at that [ph] 320 million, 340 million (00:41:13) range. And ultimately between the impacts that DGD had on deferred profits and then the true up of the annual compensation expense, we operated at that level – at the guided level.

We just see that very consistent going forward here. As I said, raw material volumes are stable around the world. We're having to make lots of adjustments in the world. And you think this just in the USA rendering business, we got hit in September with 50% tariffs in Canada. So those fats have to find a new way to come into the marketplace. You've got a 37.5% tariff in Brazil right now. That not only impacts collagen, but it impacts fats moving up to the Gulf here. So there's a lot of moving parts here right now, as you said. But really, at the end of the day, we see a pretty consistent quarter coming on, finish out the year around \$1,250 million. We could probably range at \$1,225 million or \$1,250 million, but it feels like it's on the higher end of the range right now.

Andrew Strelzik

Analyst, BMO Capital Markets Corp.

Q

Okay. Great. Thank you very much.

Operator: Your next question comes from the line of Matthew Blair with TPH. Your line is open. Please go ahead.

Matthew Blair

Analyst, Tudor, Pickering, Holt & Co. Securities LLC

Q

Thanks and good morning. Could you provide an update on the SAF market? Are SAF versus RD spreads trending. Is DGD at max SAF rates or something much less? And are there opportunities to export SAF, or does most of your SAF stay in the US? Thank you.

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

Yeah. Thanks. Matthew, this is Bob. Our sales of SAF have definitely shifted more towards the US than Europe. I mean, I think, as everyone knows, we pay a duty when we go into Europe. So we do have some disadvantages into that market. Meanwhile, the US market, the voluntary market for SAF continues to grow. And the structure of that is very positive for Diamond Green Diesel because essentially you take a renewable diesel price and then add to that when you sell SAF.

So all of our SAF sales are made at a higher netback margin to DGD than RD sales. As far as the volumes, I think they've been relatively consistent but slightly growing. And so we're pretty encouraged. We think we'll continue to

slightly increase volumes, but we don't have a lot more we can make. I mean, we're getting near our max production.

Matthew Blair

Analyst, Tudor, Pickering, Holt & Co. Securities LLC

Great. Thank you. And then on the D4 RIN market, given the short, could you talk about why D4 RIN prices have sold off this quarter? Is that just a function of actual petroleum diesel prices moving up and offsetting that D4 price dynamic?

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

Yeah. I mean, I think what we need to start with is the RVO. What is the mandate? What margin needs to exist in order to stimulate and incentivize the appropriate amount of biofuel production? We have that today. I mean if you look at replacement margins, they're very attractive and very wide. We have relatively high diesel prices. And more important, the bean oil, heating oil spread is – continues to be more favorable for the biofuels segment.

And so the RIN just simply doesn't have to be higher than it is today in order to create that replacement margin for renewable diesel and biodiesel to incentivize the production that's needed. So that's really what's behind it. I don't think – if the RIN went back to where it was, let's say four months ago, we would have a replacement margin of \$3.50 a gallon or something. And that would be great, but that isn't necessary in order to stimulate the production needed to meet the mandate. So the RIN is appropriately valued when considering all those other inputs.

Matthew Blair

Analyst, Tudor, Pickering, Holt & Co. Securities LLC

Great. Thanks for your comments.

Operator: Your next question comes from the line of Jason Gabelman with TD Cowen. Your line is open. Please go ahead.

Jason Gabelman

Analyst, TD Cowen

Yeah. Hey. Thanks for taking my questions. I wanted to ask on capital allocation. The multiple on the stock on the \$2.2 billion to \$2.3 billion EBITDA that you've guided is certainly lower than where it's historically been. And so as the balance sheet gets to your targeted levels, would you consider supporting the stock a bit more than you had the past couple of quarters? And maybe if you could talk more broadly about what your capital allocation decisions look like after or your priorities look like – excuse me – after you get to that net debt target. Thanks.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

Yeah. Thanks, Jason. It's Randy. Yeah, absolutely. I mean, we said the last couple of quarters, we were laser focused on getting to that \$3 billion mark of total net debt. I can see the finish line now, and I feel very confident about that. And so ultimately, it's kind of a new world here for us. And the decisions that are going to have to be debated in the board room is once we hit that \$2.5 billion mark and we're building cash on the balance sheet, do we put a dividend underneath this? Or do we do a more robust buyback program opportunistically? And we said we would absolutely come back to you here towards the end of the year and let you know what the final decision is there.

But these are high-class problems that we've been waiting for to deal with. But clearly, Bob and I have been with board guidance, opportunistically buying back shares in Q3. It's on the program for Q4. And ultimately, we'll go into the year carrying the same momentum we had this year. And hopefully, it's just as I sit in a chair, the multiple that we're trading at with the trailing 12-month \$2 billion combined adjusted EBITDA appears to be way, way too low. But, I'm sure I'm the first CEO that's ever said that on the stock valuation.

But end of the day, I think, I was debating with the team the other day, and I said, the marketplace doesn't have visibility to what we have yet and doesn't carry the confidence that we carry. And we carry confidence into 2027 right now that should mirror what we've had here in 2026.

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

Yeah. I'll just add, I think if you look at the last five years, the typical enterprise value EBITDA multiple has been about 9.2 times. And as you point out, Jason, when you look at our guidance and you look at just analyst expectations for Darling's end of year EBITDA, we're effectively trading below 6 times, which doesn't make a lot of sense.

As Randy said, our goal is – very clearly stated goal to get our debt down to \$3 billion and below. Meanwhile, we have been buying shares. I think in the second and third quarter combined, we bought around \$150 million in shares. As we get this debt paid down, and we're generating cash at the level that we are, that does give us a lot more flexibility to be more aggressive about buying shares or a dividend is possible. So I think that is that is likely to occur as we move forward.

Jason Gabelman

Analyst, TD Cowen

Q

Great. And my follow-up is kind of related to the trading levels. One explanation is lack of confidence on where the RVO goes once this set rule expires at the end of next year. So can just remind us the timeline for approving the next set rule here in the US? And any expectation if that's going to be one, two, or three years, because we've kind of seen all those timelines in the past five or six years.

Robert Day

Executive Vice President & Chief Financial Officer, Darling Ingredients, Inc.

A

Yeah. So I think our understanding is it's likely that they will complete the supplemental ruling on Set 2 and the reallocation of SREs before they really get into the process around Set 3. So we think that we're probably looking at mid-first quarter before the supplemental ruling gets completely resolved and is done. And at that time, they'll move into the process for Set 3.

It's anyone's guess. But I think the message we've gotten from the EPA is that they are motivated to get this done and do it before we get into 2028. We've lived through a couple of years more recently where this thing was very delayed in its implementation. And they appear to be very committed to not let that happen this time. So sometime midyear next year is probably what we would expect.

As far as how long of an RVO, the discussion is really revolved around two to three years and leaning towards three years, and we've certainly given the feedback that longer is better to create certainty in the market and bring more capital investment into the market if that's what they're looking to accomplish.

Jason Gabelman

Analyst, TD Cowen



Great. Thanks for the answers.

Operator: There are no further questions at this time. I will now turn the call back to Randall Stuewe for closing remarks.

Randall C. Stuewe

Chairman & Chief Executive Officer, Darling Ingredients, Inc.

Okay. Thank you. Thanks, everybody, for all the questions today. And as always, if you have additional questions, reach out to Suann, Bob, or I. Stay safe. Have a great holidays and we'll talk to you here shortly.

Operator: This concludes today's call. Thank you for attending. You may now disconnect.

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